IT TAKES A VILLAGE
(WHEN YOU'RE NOT THE
ONLY GAME IN TOWN)

SAM Summer Ops Camp

ASPEN SNOWMASS.

Christian Knapp, CMO, Aspen Skiing Company Rose Abello, Tourism Director, Snowmass Tourism Kristi Kavanaugh, VP Sales, Aspen Skiing Company

- 1. Build it and they will come
- 2. Research, refine, repeat
- 3. Special events and group business matter
- 4. Collaboration is key



- 2010 Elk Camp Gondola
- 2011 Vapor
- 2012 Valhalla
- 2014 Elk Camp Restaurant
- 2014 Verde
- 2016 Farm to Table Dinners
- 2017 Lost Forest Construction

Upper French Press Opens

Lost Forest Opens - Breathtaker Alpine Coaster, Treeline Trial Challenge Course, Canopy Run Zipline, Rugged Ascent Climbing Wall



But where did the Lost Forest come from?

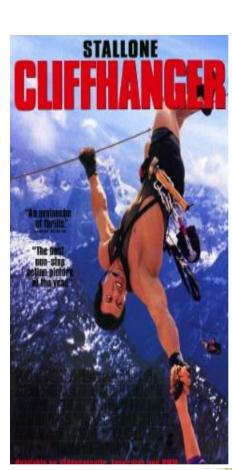
New On-Mountain Attraction

or

80's Conspiracy





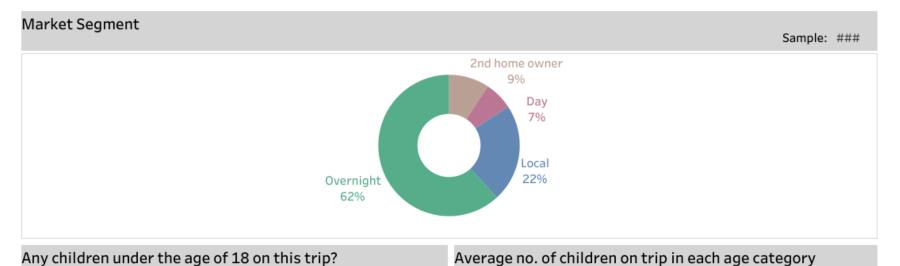


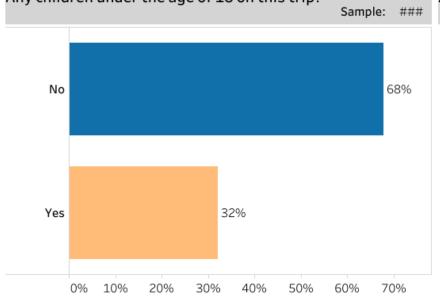


- 1. Overall Summer Visitation Up 7.5%
- 2. Snowmass Visitation Up 55.4%
- 3. Rising tide floats all boats...
 - Elk Camp Restaurant Up 78.9%
 - Camp Aspen Snowmass Up 23.7%
 - Snowmass Bike Park Up 188%
- 4. Snowmass not only recorded a new July occupancy record, it was the first summer month in Snowmass's history to exceed 70%, achieving 70.4% (+3.9% over last year)

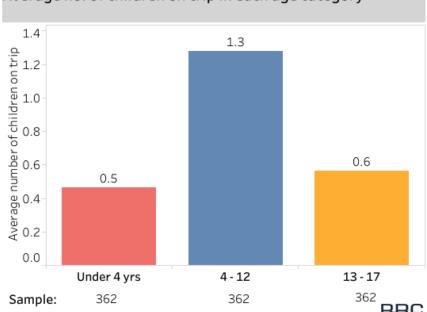
Summer Guest Characteristics





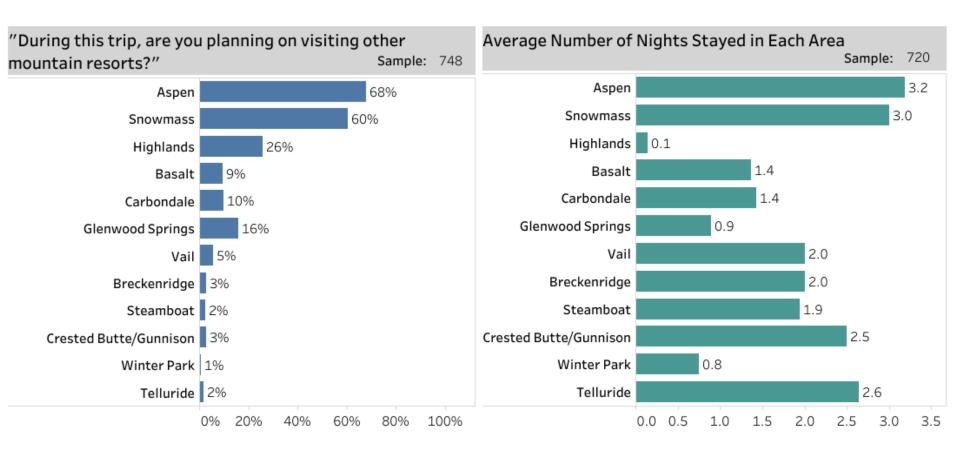


PASPEN SNOWMASS.



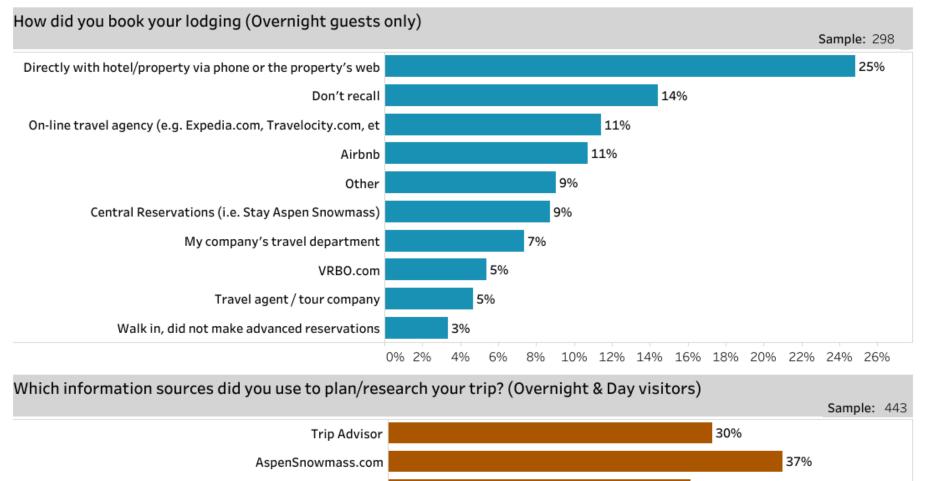
Summer Guest Characteristics

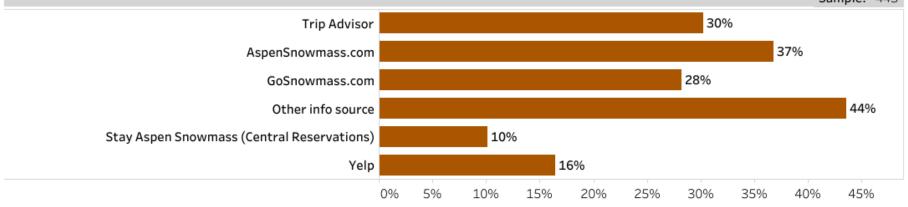




Summer Trip Planning

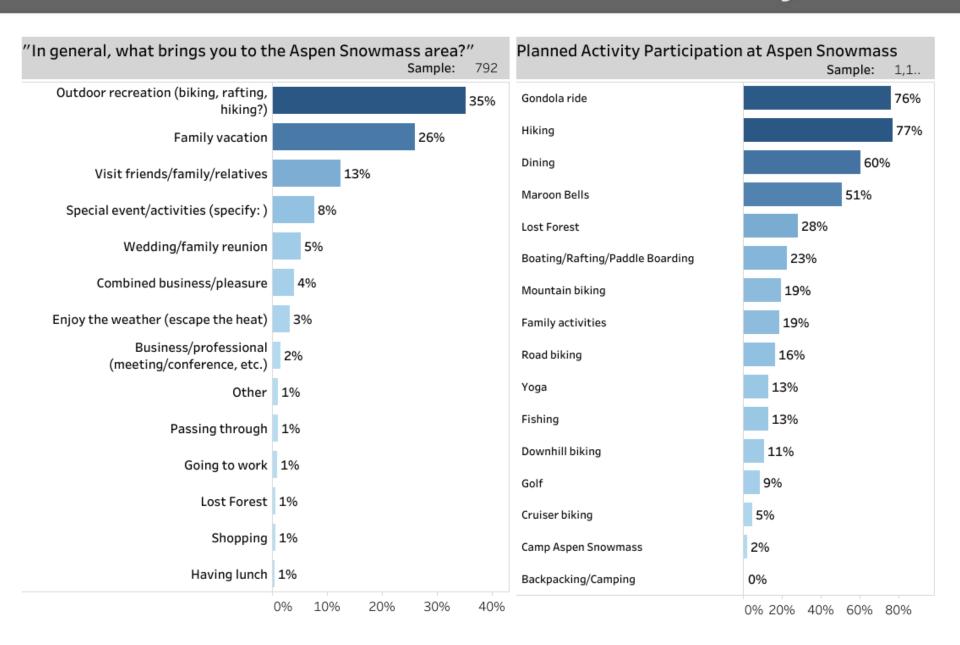






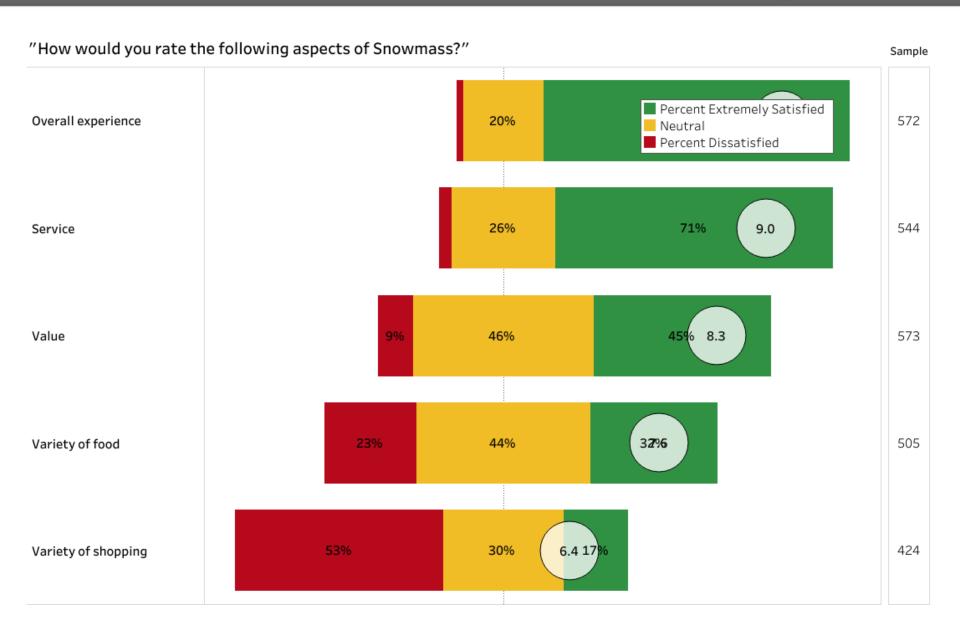
Reason for Visit & Activity Participation





Overall Snowmass Ratings

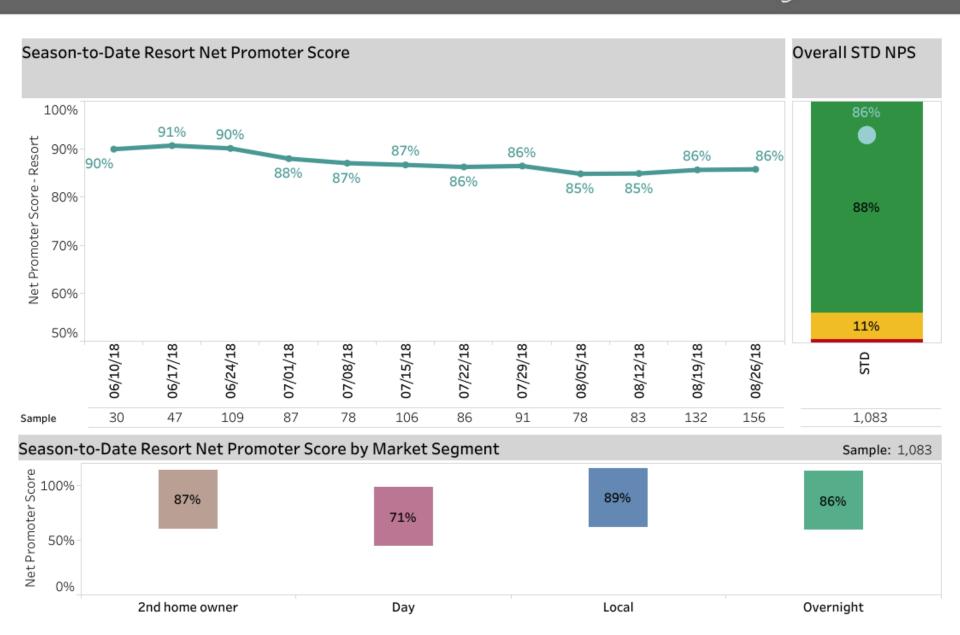






Aggregate NPS & NPS by Market Segment





Special Events & Group Sales Matter



Summer Event Goals

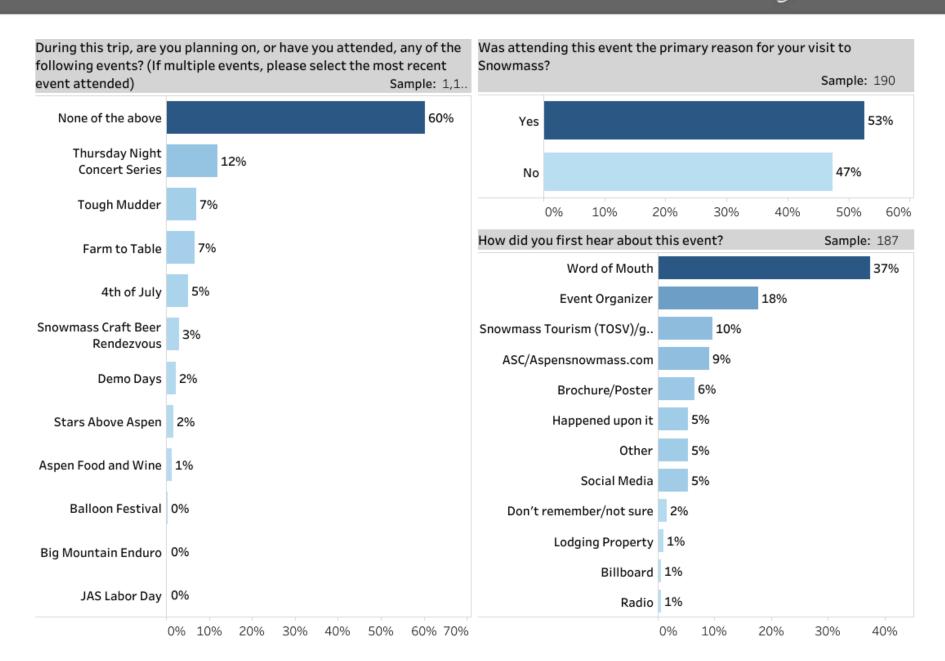
- 1. Drive occupancy
- 2. Grow first-time summer visitation

Major Summer Events

- Snowmass Rodeo (46th year)
- Thursday Night Free Concert Series
- Ragnar Trail & Road Relay
- Rendezvous Craft Beer Festival
- Heritage Fire
- AdventureOUT
- Big Mountain Enduro & Power of Four Races
- Tough Mudder
- Jazz Aspen Snowmass Labor Day Experience
- Snowmass Balloon Festival

Event Participation







Group Sales Objectives

- 1. Grow room nights with a sales incentive plan, concentrate on seeking out new group bookings
- 2. Narrow the market segments Focus on groups with strong ties to the outdoor and active lifestyle related industries
- 3. Leverage existing activities and events
- 4. Maintain existing groups through specific retention strategies
- 5. Partner closely with lodging and other stakeholders
- 6. Evaluate or create value-added opportunities as the catalyst to partner with stakeholders, particularly in need periods
- 7. Engage Tour Operators to program Snowmass into their offerings



Thank You

ASPEN SNOWMASS.